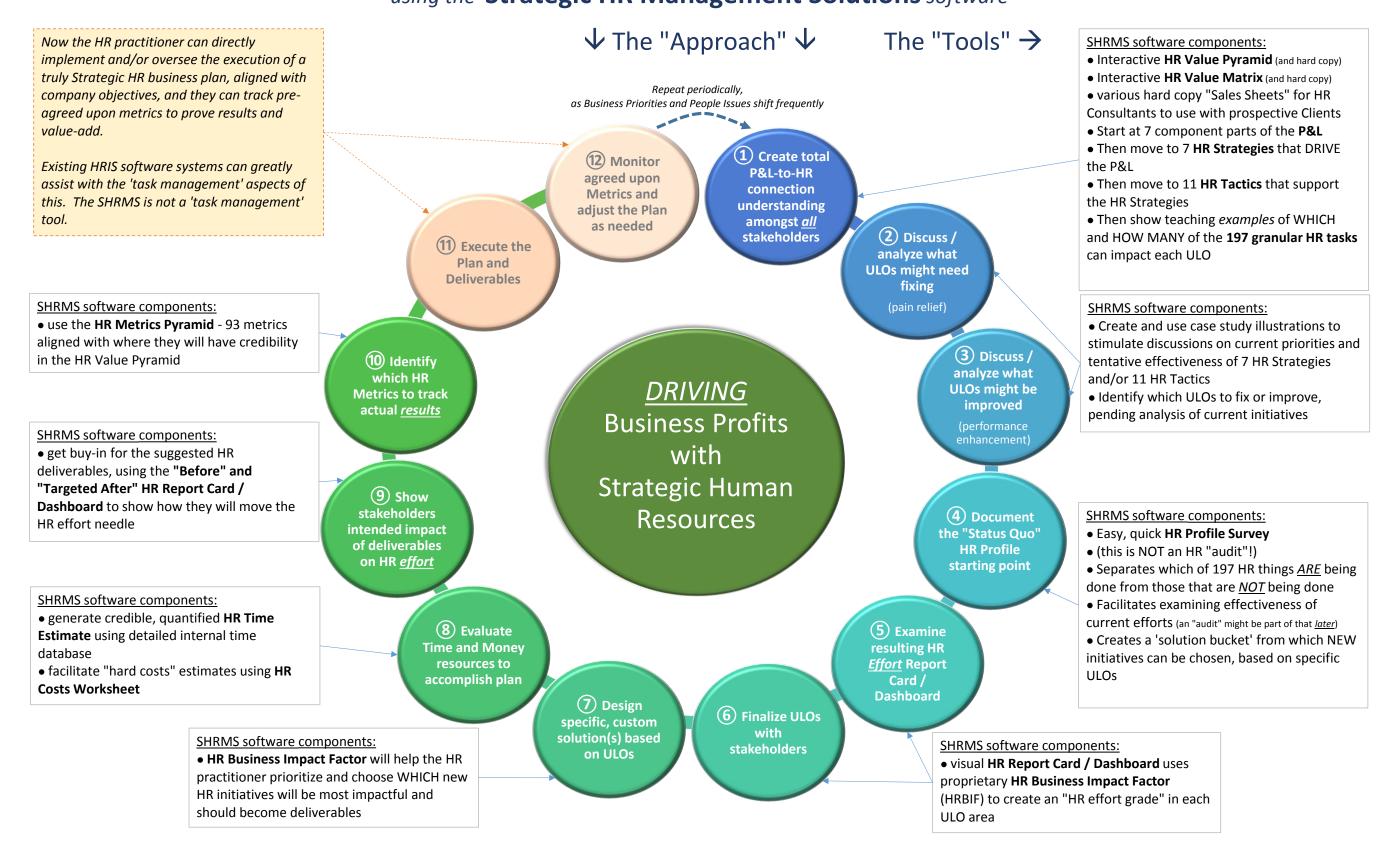
## 12 Step Process to Create a Practical, Compelling Strategic HR Plan That <u>DRIVES</u> Profits using the Strategic HR Management Solutions software



\* ULO = "Upper Level Objectives" which are the 7 component parts of the P&L, 7 key HR Strategies, and 11 HR Tactics (see the SHRM's interactive or hard copy HR Value Pyramid for full details)